Janus Henderson

-INVESTORS-



Janus Henderson

SUSTAINABILITY AS AN INVESTMENT STRATEGY

Seeking companies on the right side of disruption

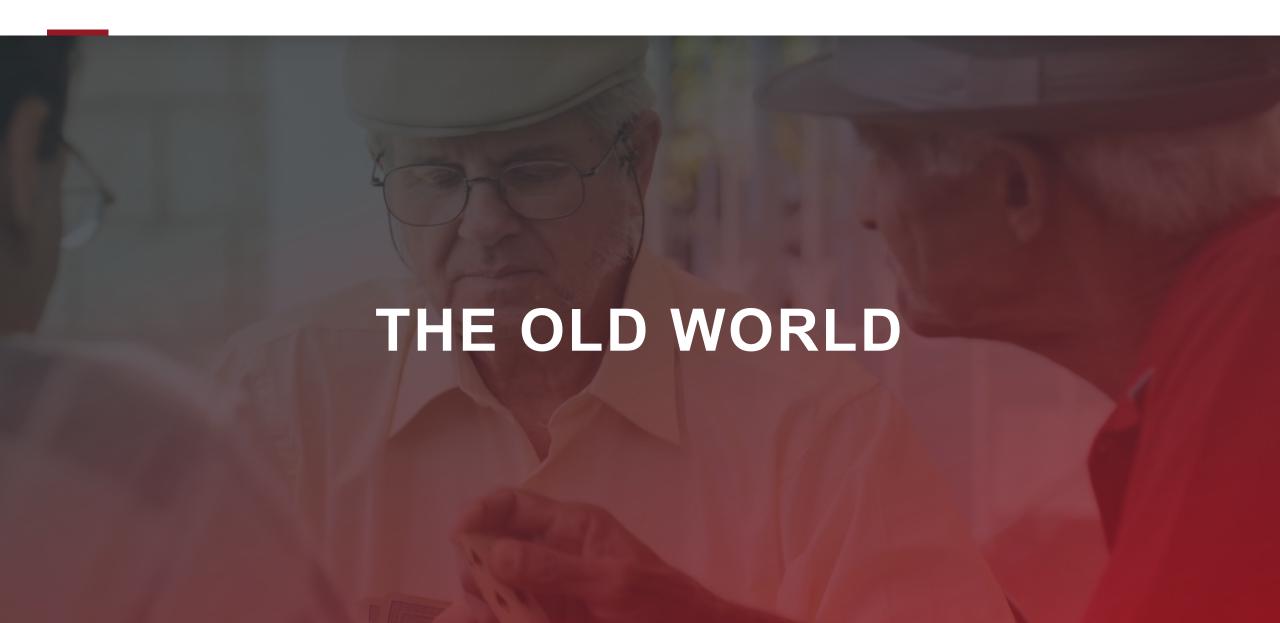
Hamish Chamberlayne Head of SRI

For promotional purposes

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The value of an investment and the income from it can fall as well as rise and you may not get
back the amount originally invested.

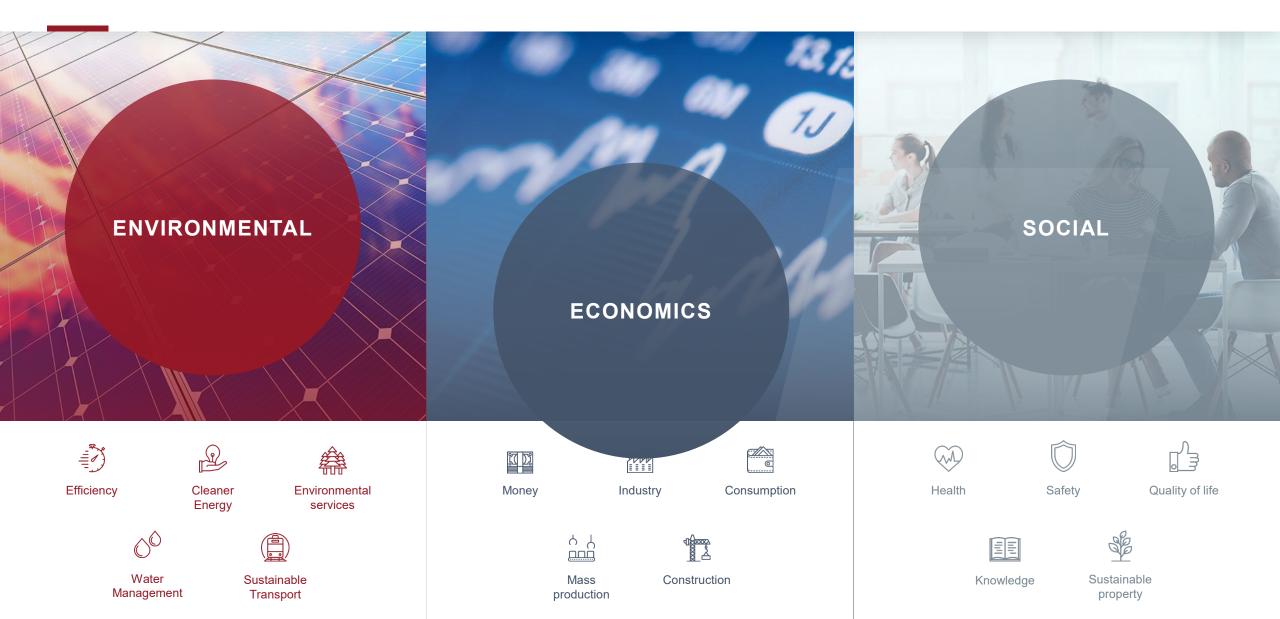
LIMITS TO GROWTH - THE OLD ECONOMIC MODEL IS FAILING

A world of investment risk



SUSTAINABILITY DEFINED

1987 – Brundtland Report



WEALTH CREATION WITHOUT BORROWING FROM THE FUTURE



WEALTH CREATION WITHOUT BORROWING FROM THE FUTURE



JANUS HENDERSON GLOBAL SUSTAINABLE EQUITY

Strong investment framework designed to generate long term performance



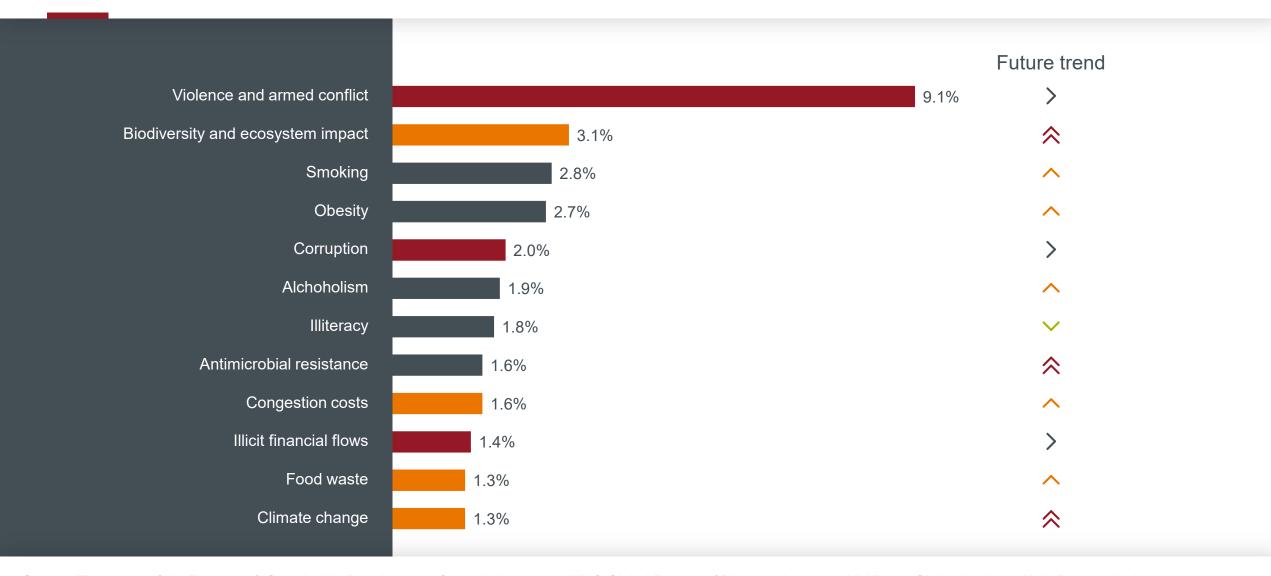
Efficiency
Cleaner Energy
Water Management
Environmental Services
Sustainable Transport



Sustainable Property & Finance
Safety
Quality of Life
Knowledge & Technology
Health

RECOGNISING THE COST OF ECONOMIC EXTERNALITIES

More than \$20 trillion of negative impact on global prosperity



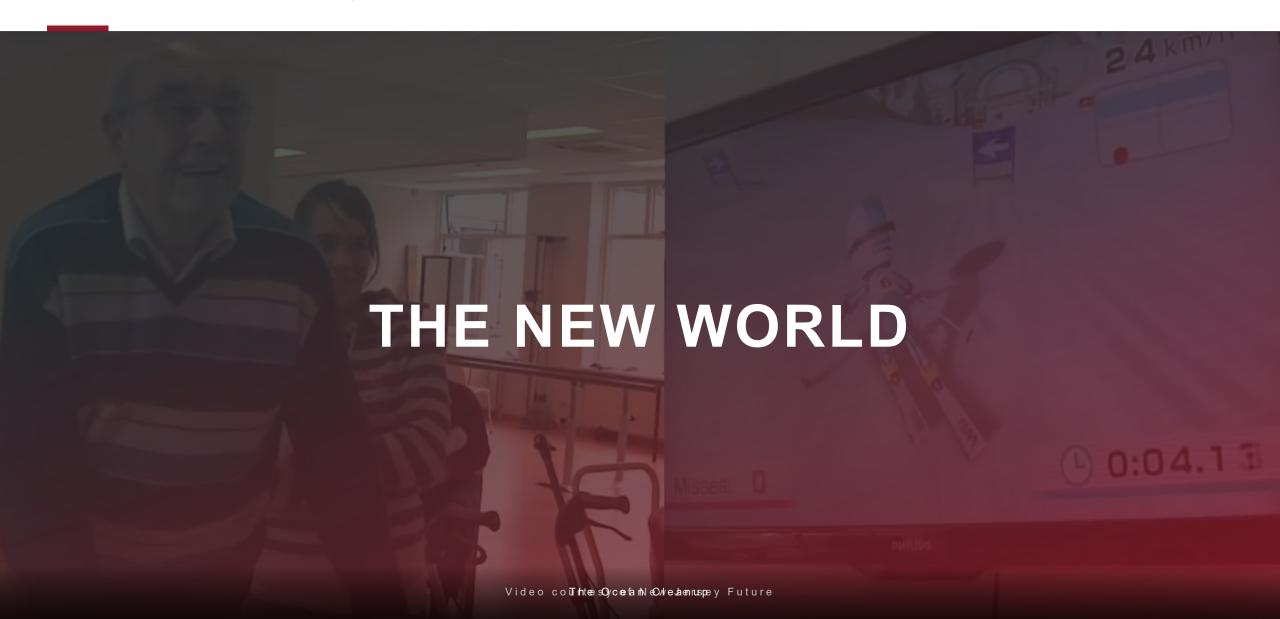
AVOIDANCE CRITERIA

Not investing in businesses involved in activities contrary to the development of a sustainable economy and therefore at risk of disruption or regulation

| People | Environment | Animals |
|-------------|-----------------------------------|-------------------------|
| Alcohol | Fossil fuel extraction & refining | Animal testing |
| Armaments | Fossil fuel power generation | Fur |
| Gambling | Chemicals of concern | Genetic engineering |
| Pornography | Contentious industries | Intensive farming |
| Tobacco | Nuclear power | Meat & dairy production |

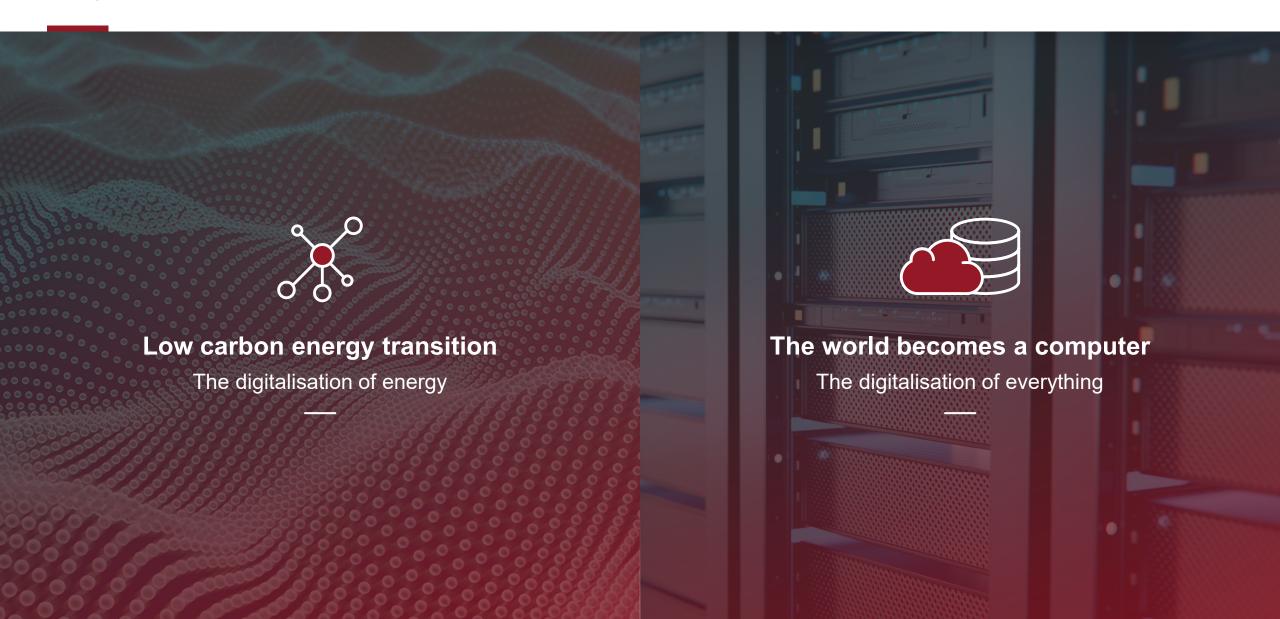
RECALIBRATING THE ECONOMIC MODEL

A world of investment opportunity



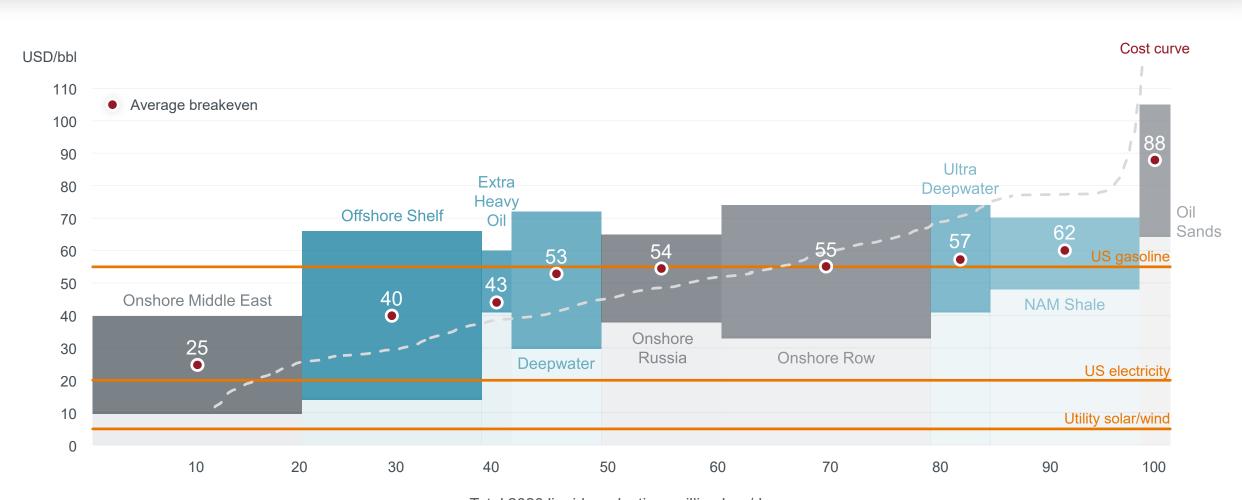
THE AGE OF DISRUPTION

Two generational investment trends



STRUCTURAL DEFLATION IN ENERGY MARKETS?

Oil is an expensive source of energy

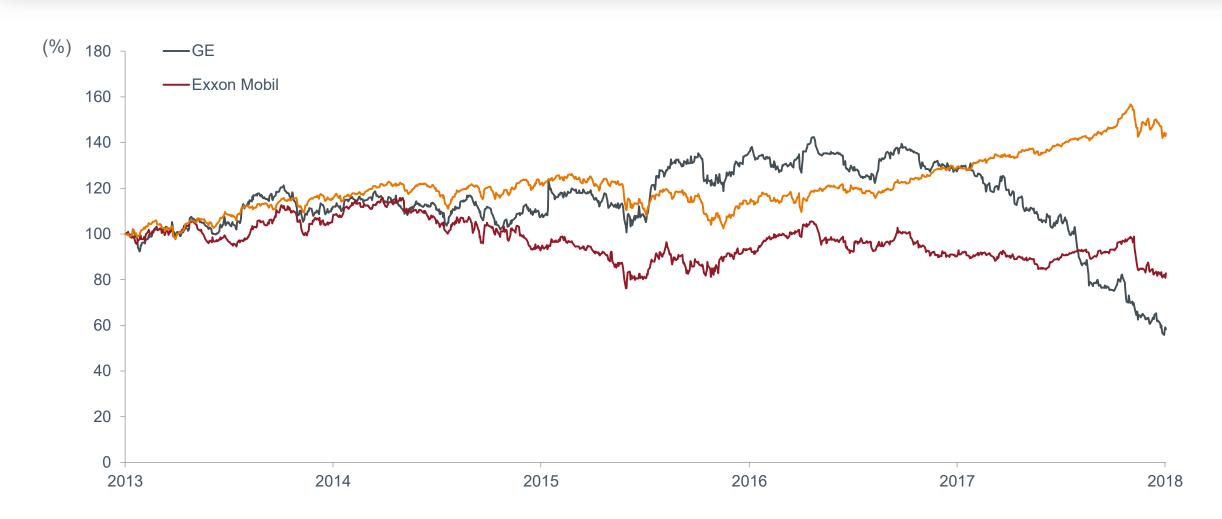


Total 2020 liquid production, million boe/d

Source: Janus Henderson Investors, Rystad Energy research and analysis, Redburn, as at December 2016

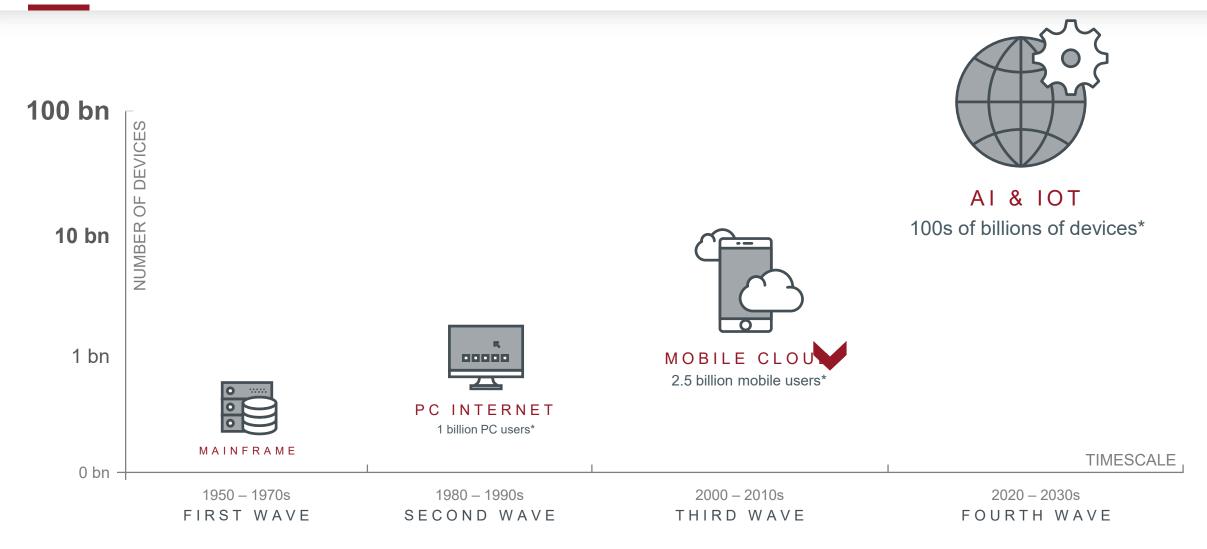
TOMORROWS' COMPANIES?

The disruptive impact of the low carbon transition has only just begun



THE FOURTH INDUSTRIAL REVOLUTION

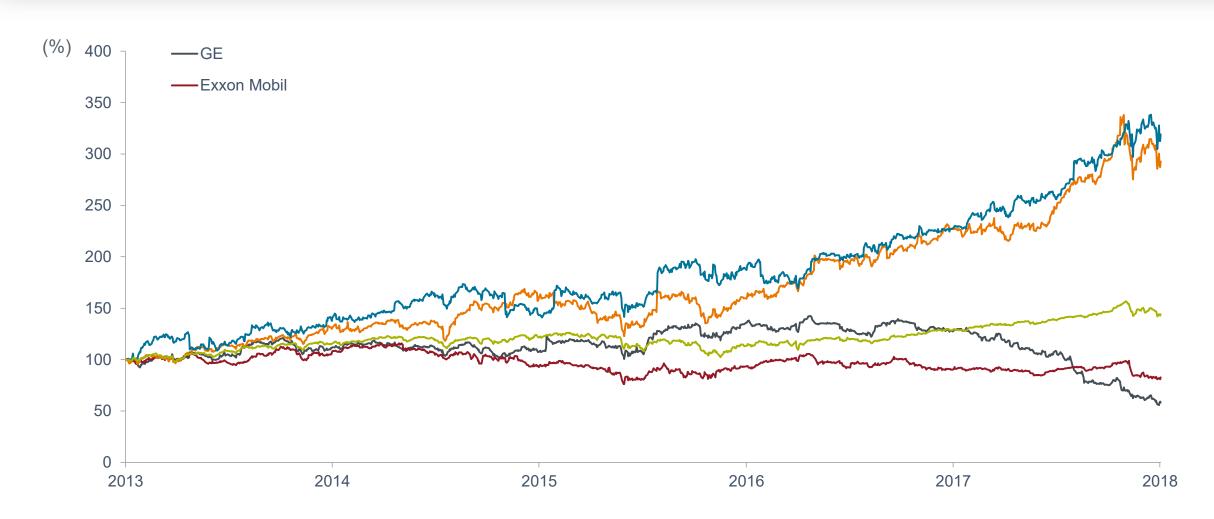
The digitalisation of everything



Sources: *Citi Research, as at 30 December 2016 // Janus Henderson Investors

TOMORROWS' COMPANIES?

The fourth wave has barely begun



SUSTAINABILITY IS GOOD BUSINESS SENSE

Alignment of sustainability and key investment trends



STRATEGY PROFILE



INCEPTION DATE

31/7/1991

BENCHMARK

MSCI World

STRATEGY ASSETS

\$1,028m

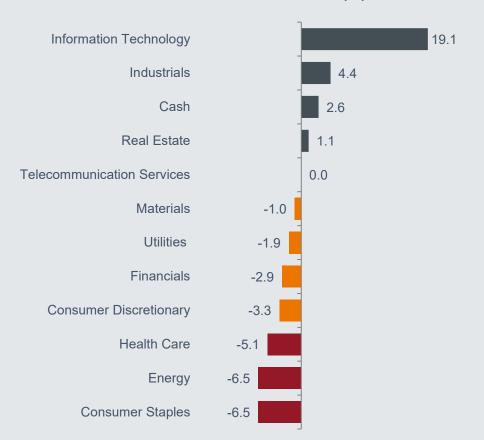


| HOLDINGS RANGE | ВЕТА |
|---------------------|---------------------------------|
| 50-70 | Approx ~1.0 |
| EXPECTED TURNOVER | CASH LEVELS |
| <30% | 1-3% |
| SECTOR LIMIT | POSITION LIMIT |
| Unconstrained | <3% active (generally 1.0-2.5%) |
| REGIONAL ALLOCATION | ACTIVE SHARE |
| Benchmark aligned | >90% |

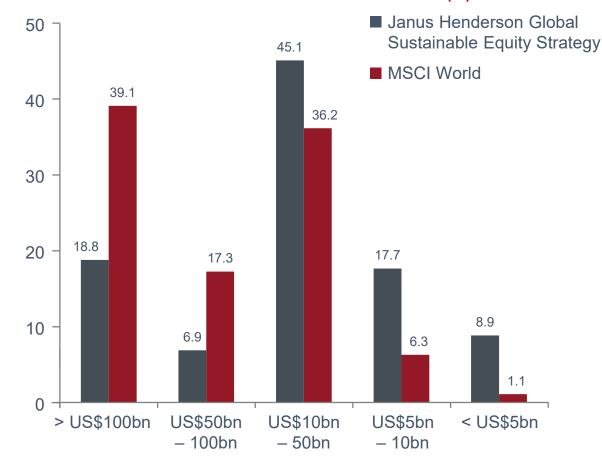
STRATEGY CHARACTERISTICS

Active share: ~93%

SECTOR WEIGHTS RELATIVE TO MSCI WORLD (%)



MARKET CAPITALISATION RELATIVE TO MSCI WORLD (%)



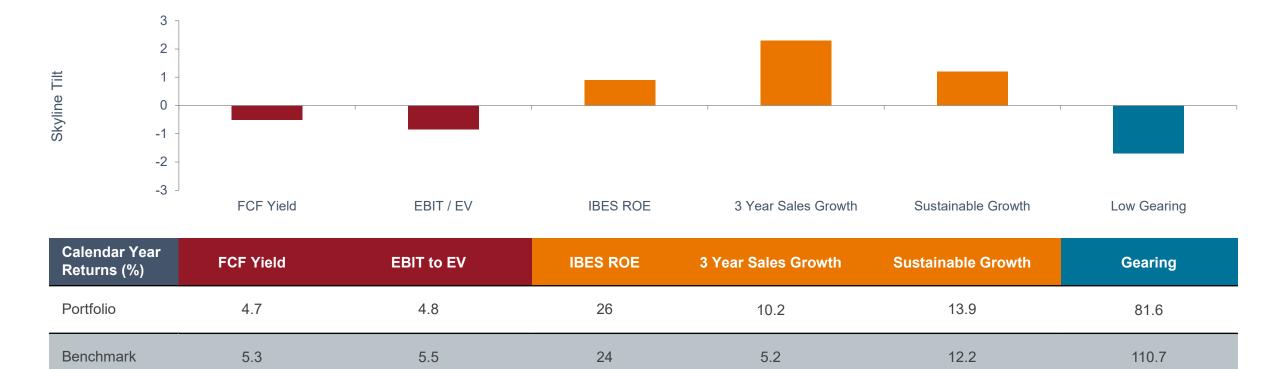
Source: Janus Henderson Investors, as at 30 September 2018

Note: Based on the Janus Henderson Global Sustainable Equity Strategy. Totals may not add up due to rounding or cash levels. Sector weights based on GICS. Benchmark is the MSCI World.

ATTRACTIVE FINANCIAL CHARACTERISTICS

Focusing on profitable growth companies; aiming for superior long term risk adjusted returns

PORTFOLIO STYLE SKYLINE

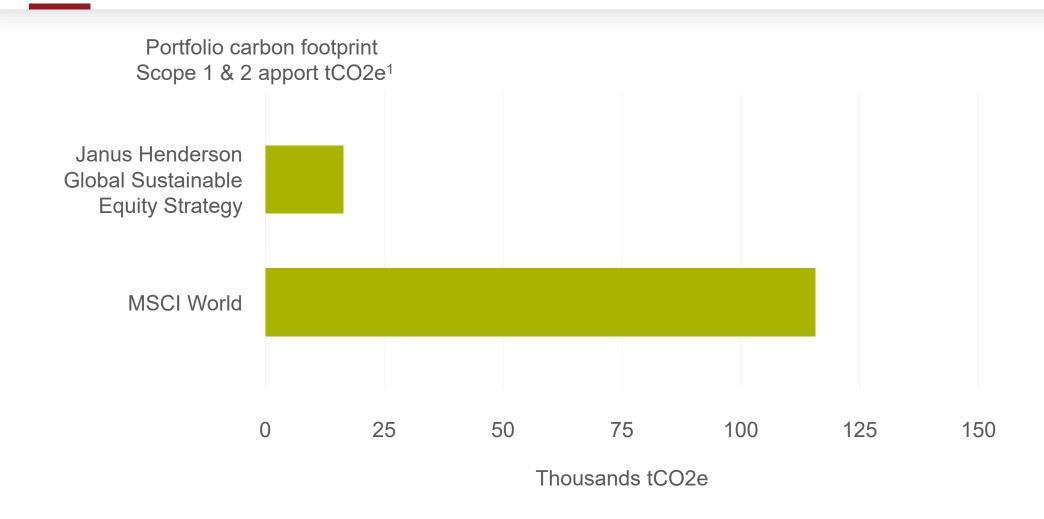


Source: Style Research, as at 30 September 2018

Note: Portfolio is the Janus Henderson Global Sustainable Equity Strategy, benchmark is the MSCI World both in GBP

A LOW CARBON GLOBAL EQUITY STRATEGY

Portfolio carbon footprint 80% less than MSCI World and no investments in fossil fuel companies

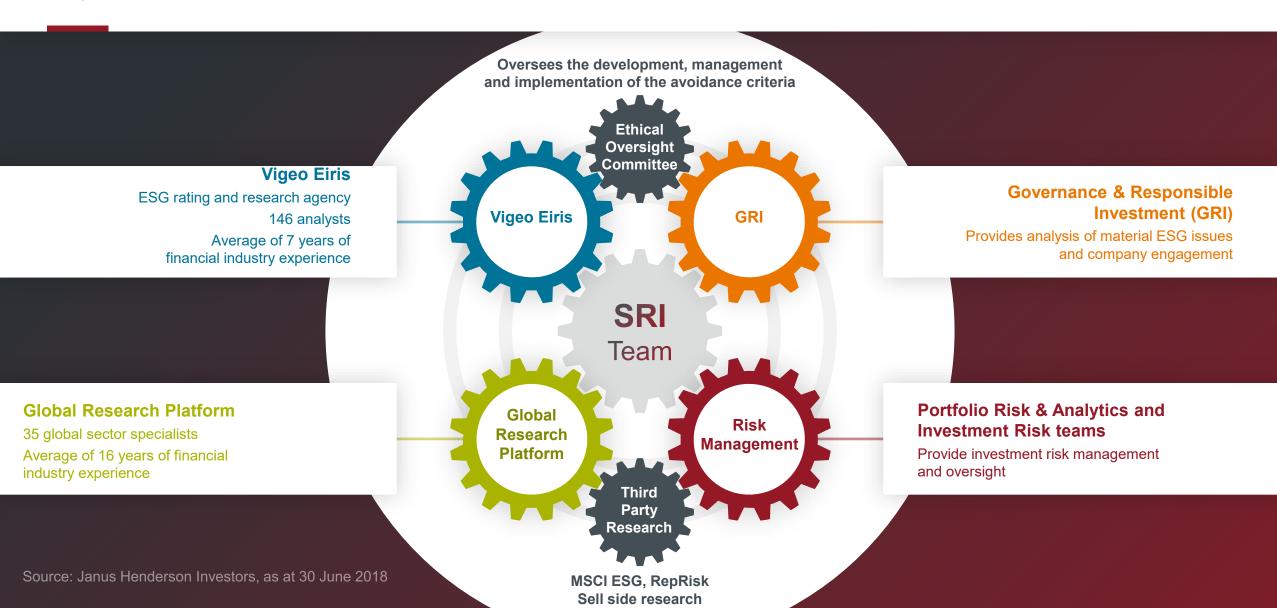


Source: ¹ISS Climate Impact data including Scope 1 (direct), Scope 2 (purchased electricity) Janus Henderson Investors, as at 30 June 2018

Note: Provided for informational purposes only and is not a recommendation to buy or sell / Carbon Neutral certification for Janus Henderson Investors

OUR INVESTMENT INPUTS

Large number of resources at hand



SUSTAINABILITY MAKES GOOD INVESTMENT SENSE

A rich and diverse universe of companies that have a positive impact on the development of a sustainable global economy



Note: Use of third party names, marks or logos is purely for illustrative purposes and does not imply any association between any third party and Janus Henderson Investors, nor any endorsement or recommendation by or of any third party.

SUSTAINABILITY IS A WINNING INVESTMENT STRATEGY



CONCLUSION

- Significant disruption is occurring across multiple sectors.
- There is an increasingly close alignment between key investment trends and sustainability.
- A strategy based on sustainability can protect investors from disruption and result in a differentiated portfolio with attractive investment characteristics.

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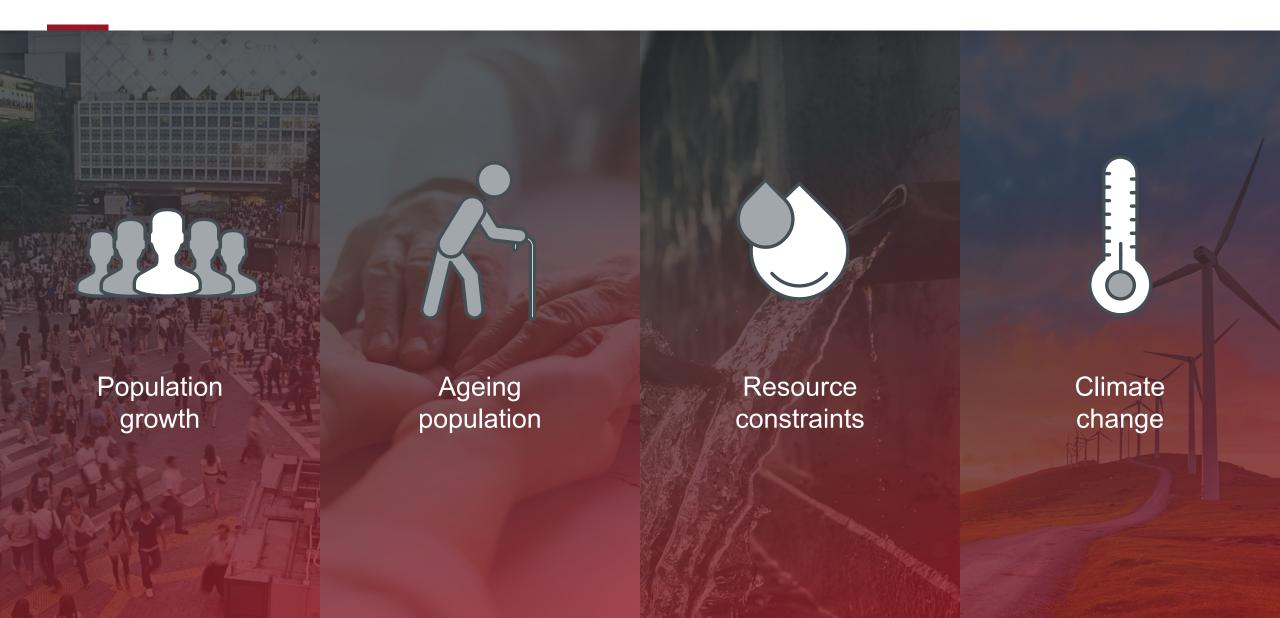
The index returns are provided to represent the investment environment existing during the time periods shown. For comparison purposes, the index is fully invested, which includes the reinvestment of dividends and capital gains. The returns for the index do not include any transaction costs, management fees or other costs, and are gross of dividend tax withholdings unless otherwise noted. Composition of each individual portfolio may differ from securities in the corresponding benchmark index. The index is used as a performance benchmark only, as Janus Henderson Investors does not attempt to replicate an index. Because sector weightings are a residual of portfolio construction, significant differences between sector weightings in client portfolios and the index are common.

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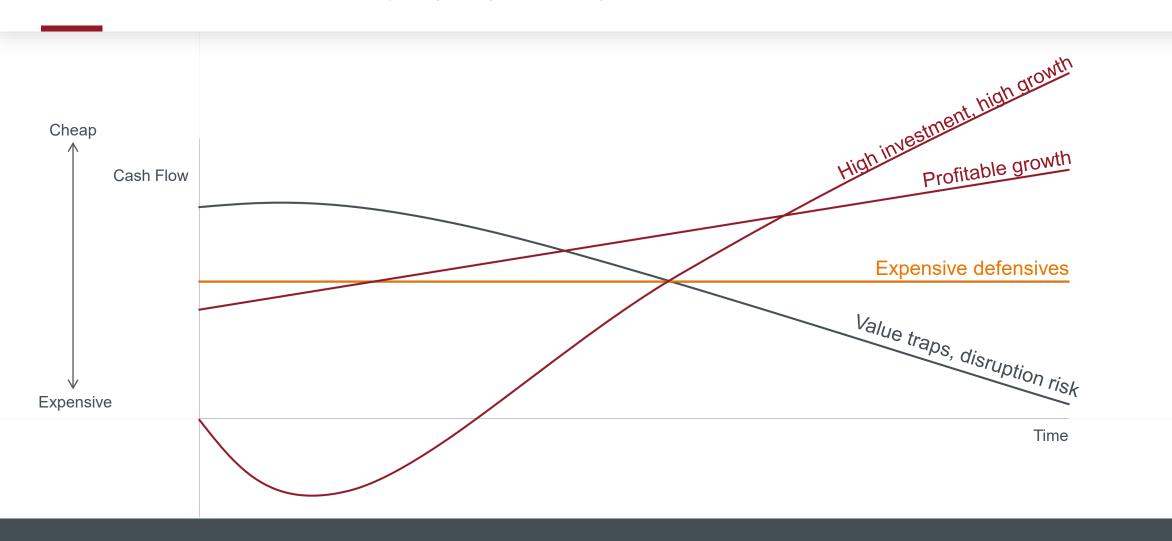
ENVIRONMENTAL & SOCIAL MEGATRENDS

Pressuring the sustainability of the global economy



INVESTING IN AN AGE OF DISRUPTION

Near term valuation metrics not always a good guide to long term investment returns



INDICES ARE BACKWARD LOOKING

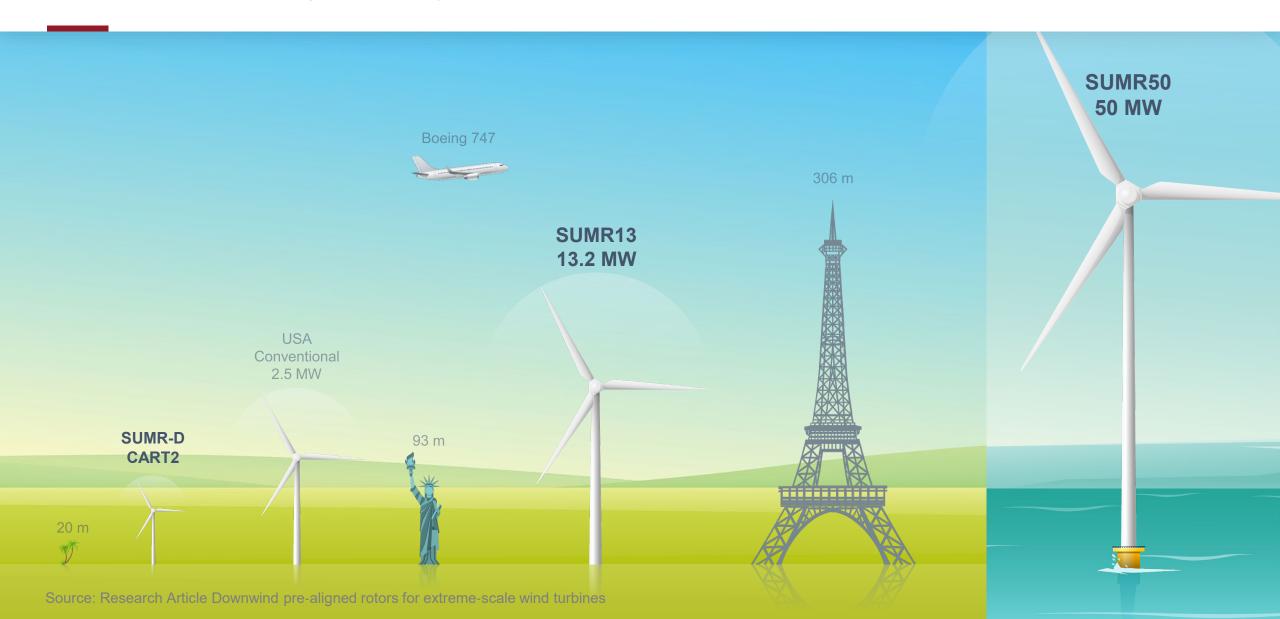
50% of the current S&P 500 will be replaced over the next decade



Source: Innosight Insights 2016

DISRUPTION IN POWER MARKETS

Renewables: +60% of new global capacity in 2016 & 2017



DISRUPTION IN TRANSPORTATION MARKETS

44% of oil demand attributable to personal and commercial transportation



Source: Tesla, Baojun

INVESTMENT TEAM

Integrated team of investors and ESG analysts

Global Equity SRI Team



Hamish Chamberlayne Head of SRI



George Crowdy
Investment Manager



Aaron ScullyAssistant Portfolio Manager



Ama Seery Analyst, ESG

Governance and Responsible Investment team



Antony Marsden
Head of GRI



Olivia Gull Analyst, GRI



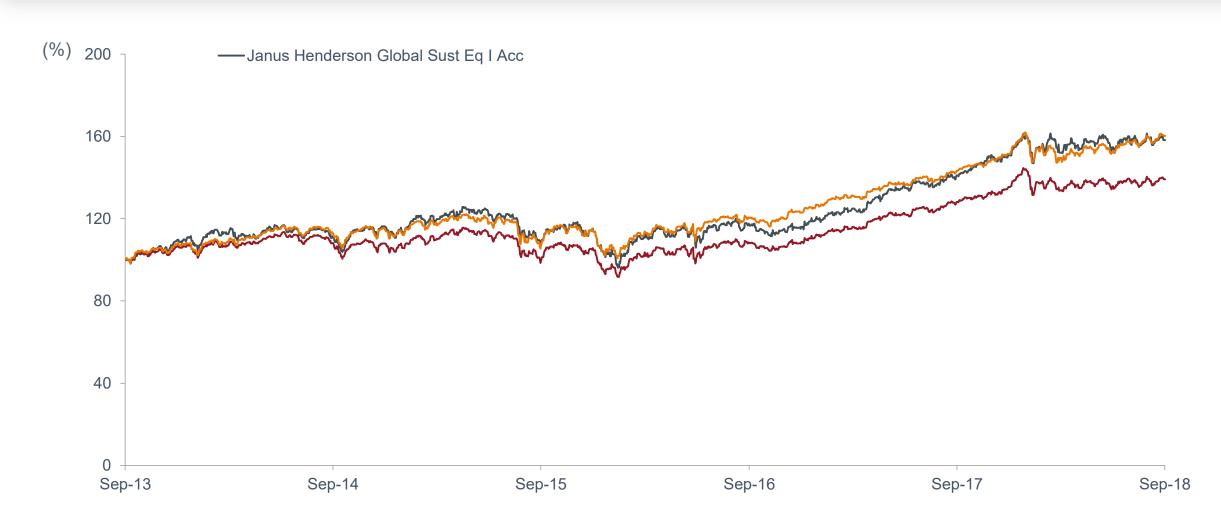
George Birch Analyst, GRI



David Ray Analyst, GRI

OUTPERFORMING VS GLOBAL FUNDS

Adding value with an investment strategy focused on sustainability (30/09/2013 – 30/09/2018)



Source: IA Global Sector, Morningstar, as at 30 September 2018

Note: Janus Henderson Global Sustainable Equity Strategy I Share class USD, net of fees, rebased to 100 on 30 September 2013. Past performance is not a guide to future performance.